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**TAIEX-REGIO**

**Online Workshop on roadmaps  
for administrative capacity  
building**

**organised in co-operation with**  
Ministry of Finance of the Republic of Lithuania

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**26 – 27 October 2020**  
Online event  
Lithuanian time (Eastern European Time – EET)

**Beneficiary:**

Lithuania

Organised and funded by the  
**Technical Assistance and Information Exchange Instrument**  
of the European Commission



## **Aim of the online Workshop:**

The aim is to learn from the European best practice how to build, develop and maintain roadmaps for improving administrative capacity building in Lithuania in preparation for the next programming period post-2020.

The experts from Bulgaria, Croatia and Greece will present their experience from their participation in the European Commission's pilot project "Frontloading administrative capacity building for post-2020", in cooperation with the Organisation for Economic Co-operation and Development (OECD).

The Italian experts will present the experience of the Regional Council of Tuscany in developing "Plans for Strengthening the Administration".

## **Speakers:**

- **Ms Marina Hudolin**  
Head of Department for Administrative Capacity Monitoring and Development  
Ministry of Regional Development and EU Funds, Croatia
- **Mr Kostas Raftopoulos**  
Head of Unit, Transport Infrastructure Sector  
Managing Authority for Operational Programme Transport Infrastructure,  
Environment and Sustainable Development, Greece
- **Ms Evelina Stoyanova**  
State Expert  
Ministry of Regional Development and Public Works, Bulgaria
- **Ms Simona Bernardini**  
Implementation and Monitoring Officer – European Regional Development Fund  
Regional Operational Programme Managing Authority  
General Directorate of the Regional Council of Tuscany, Italy
- **Mr Francesco Iacometti**  
European policies coordination Officer  
General Directorate of the Regional Council of Tuscany, Italy

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## Day 1: Monday 26 October 2020

*Chair: Ms Ada Gecevice/ Ms Gintare Zydeliene, Ministry of Finance (Lithuania)*

08:30	<i>Connection of participants/Technical verifications</i>
09:00-09:30	<p><b>Introduction and welcome word of participants</b>  <i>Speaker: Ms Eliza Miskinyte-Slempto, Head of the Quality Assurance Division, EU investment Departement, Ministry of Finance (Lithuania)</i></p>
09:30	<ul style="list-style-type: none"> <li>• <b>Why relying on a roadmap?</b> <ul style="list-style-type: none"> <li>- Reasons that led to the roadmapping.</li> </ul> </li> <li>• <b>The state of play and designing the future</b> <ul style="list-style-type: none"> <li>- Type and scope of information/data that were analysed;</li> <li>- How did you identified issues and prepared a set of actions?</li> <li>- How was the change required identified?</li> </ul> </li> </ul> <p><b>Ms Marina Hudolin, Mr Kostas Raftopoulos, Ms Evelina Stoyanova</b>            With participation of Ms Simona Bernardini and Mr Francesco Iacometti</p>
10:30-10:45	<i>Coffee break</i>
10:45 – 12:00	<ul style="list-style-type: none"> <li>• <b>Scope of the study/ survey</b> <ul style="list-style-type: none"> <li>- How many people worked on creating roadmap? Did the Managing Authority or external experts do it?</li> <li>- How many institutions/ people were involved in the survey?</li> <li>- How long did it take?</li> </ul> </li> <li>• <b>Stakeholders</b> <ul style="list-style-type: none"> <li>- How wide was the range of stakeholders?</li> <li>- In which stages / processes were stakeholders involved?</li> <li>- What were the deployed tools to involve stakeholders?</li> </ul> </li> </ul> <p><b>Ms Marina Hudolin, Mr Kostas Raftopoulos, Ms Evelina Stoyanova</b>            With participation of Ms Simona Bernardini and Mr Francesco Iacometti</p>
12:00-13:00	<i>Lunch break</i>
13:00 - 15:00	<ul style="list-style-type: none"> <li>• <b>Experience of the “Plans for Strengthening the Administration in Tuscany Region” (PRA) in Italy</b> <ul style="list-style-type: none"> <li>- Piano di Rafforzamento Amministrativo (PRA) - The experience of Tuscany Region: general overview and its applications.  <b>Francesco Iacometti</b></li> <li>- Piano di Rafforzamento Amministrativo (PRA) - Focus on ERDF ROP: activities and indicators.  <b>Simona Bernardini</b></li> </ul> </li> <li>• <b>Open discussion</b>            With all participants and participation of Ms Marina Hudolin, Mr Kostas Raftopoulos, Ms Evelina Stoyanova</li> </ul>
15:00	End of day 1



## Day 2: Tuesday 27 October 2020

*Chair: Ms Ada Gecevice/ Ms Gintare Zydeliene, Ministry of Finance (Lithuania)*

08:30	<i>Connection of participants/Technical verifications</i>
09:00	<ul style="list-style-type: none"> <li>• <b>Indicators</b> <ul style="list-style-type: none"> <li>- How did you develop the set of indicators?</li> <li>- Can you share an example of used indicators?</li> <li>- How do you track indicators reachability?</li> </ul> </li> <li>• <b>Pricing</b> <ul style="list-style-type: none"> <li>- Which financing instruments do you use for capacity building?</li> <li>- Do you use financing not linked to costs for technical assistance? If yes, please provide us with more information how does it work;</li> <li>- How do you identify an overall amount (price tag) for the results achieved or the conditions fulfilled.</li> </ul> </li> </ul> <p><b>Mr Kostas Raftopoulos, Ms Simona Bernardini, Mr Francesco Iacometti.</b> With participation of Ms Marina Hudolin and Ms Evelina Stoyanova</p>
10:00 – 10:15	<i>Coffee break</i>
10:15- 12:30	<ul style="list-style-type: none"> <li>• <b>The finalised roadmaps and their implementation</b> <ul style="list-style-type: none"> <li>- Final result, structure of the roadmap and example to be shared;</li> <li>- Steps after creating a roadmap;</li> <li>- Maintenance: ways to ensure roadmap is a living document;</li> <li>- How many staff are currently working on it;</li> <li>- Staff involvement;</li> <li>- Implementation through further external support (EC-OECD);</li> <li>- Indicators, IT tools, communication on the roadmaps.</li> </ul> </li> <li>• <b>Challenges</b> <ul style="list-style-type: none"> <li>- Compatibility with national law/ civil service restrictions;</li> <li>- Development/ implementation/ human resources ;</li> <li>- Has it actually initiated change in your institution/ whole management and control system?</li> </ul> </li> <li>• <b>Advice and open discussion</b></li> </ul> <p><b>Ms Marina Hudolin, Mr Kostas Raftopoulos, Ms Evelina Stoyanova</b> With participation of Ms Simona Bernardini and Mr Francesco Iacometti</p>
12:30	End of the workshop



## More information on TAIEX:

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